TOOLS & PRACTICES – Some advanced practices & tools

Intermediate	Available langages:	Fee: € 450
e-Module titles	Objectives	Content
STAKEHOLDER ANALYSIS	This module aims at using some advanced Procurement tools & practices, & defining a category strategy: - identifying the stakeholders involved in the Procurement process - adapting communication to their roles & expectations	1. CRM 2. From CRM to IBP 3. The Buying Centre
MARKET DYNAMICS & PORTER'S 5 FORCES	This module aims at using some advanced Procurement tools & practices, & defining a category strategy: - the importance of market dynamics - determining market dynamics with Porter's 5 forces	Under & over-capacity cycles Porter's 5 forces models Case study
KRALJIC MATRIX - DEFINING A CATEGORY STRATEGY	This module aims at using some advanced Procurement tools & practices, & defining a category strategy: - defining & building a Procurement strategy - the Procurement focus per segment - the levers of the Procurement strategy	The Kraljic matrix Procurement focus per segment Category procurement - Strategy levers identification
RISK ANALYSIS	This module aims at using some advanced Procurement tools & practices, & defining a category strategy: - identifying supply risk factors - how & when to perform a Risk Analysis - what actions to take according to risks	Risk factors Risk analysis methodology Risk prevention
REVERSE AUCTIONS	This module aims at using some advanced Procurement tools & practices: - the benefits & challenges of eAuctions - understanding the specificities of the 4 main eAuction types	 Introduction Introducing eAuctions eAuction suitability eAuction types eAuction features
KEY PERFORMANCE INDICATORS (KPIs)	This module aims at defining & implementing some main indicators & knowing how to use some advanced Procurement tools & practices: - using KPIs to track supplier performance - understanding KPI measurement & challenges	Introducing SRM KPIs Measuring KPIs KPI measurement process Challenges when measuring KPIs

